







THE GLOBAL SURVEY OF PUBLIC SERVANTS

Cover Page



WORLD BANK BUREAUCRACY LAB

Document last updated: May 2022.



Stanford University | University College London | University of Nottingham | World Bank









Stanford University Affiliates

Katherine Bersch

Assistant Professor of Political Science at Davidson College

Francis Fukuyama

Mosbacher Director of the Center on Democracy, Development and the Rule of Law and Olivier Nomellini Senior Fellow at Stanford University

Dinsha Mistree

Research Fellow and Lecturer in the Rule of Law Program at Stanford University Law School

University College London Affiliates

Christian Schuster

Professor in Public Management at University College London

University of Nottingham Affiliates

Jan Meyer-Sahling

Professor of Political Science at the University of Nottingham

Kim Mikkelsen

Associate Professor of Politics and Public Administration at the Roskilde School of Governance

World Bank Group Affiliates

Zahid Hasnain

Senior Governance Specialist in the Governance Global Practice of the World Bank

Kerenssa Kay

Survey Manager at the Bureaucracy Lab of the World Bank

Daniel Rogger

Research Economist in the Development Impact Evaluation Research Group of the World Bank **Disclaimer (World Bank)**. This work is a product of the Global Survey of Public Servants Consortium. The Consortium includes staff of The World Bank. The findings, interpretations, and conclusions expressed in this work do not necessarily reflect the views of The World Bank, its Board of Executive Directors, or the governments they represent. The World Bank does not guarantee the accuracy of the data included in this work. The boundaries, colors, denominations, and other information shown on any map in this work do not imply any judgment on the part of The World Bank concerning the legal status of any territory or the endorsement or acceptance of such boundaries. Nothing herein shall constitute or be considered to be a limitation upon or waiver of the privileges and immunities of The World Bank, all of which are specifically reserved.

Organizations within the World Bank. Within the World Bank, the members of the Global Survey of Public Servants Consortium are members of the Bureaucracy Lab, a joint initiative of the Global Governance Practice and the Development Impact Evaluation Research Group.







Rights and Permissions. This work is available under the Creative Commons Attribution 3.0 IGO license (CC BY 3.0 IGO) http://creativecommons.org/licenses/by/3.0/igo.

Attribution. Please cite the work as follows: World Bank Bureaucracy Lab (2022) "Cover Page" Available at www.globalsurveyofpublicservants.org.

Adaptations. If you create an adaptation of this work, please add the following disclaimer along with the attribution: This is an adaptation of an original work by Hasnain, Zahid, Daniel Rogger, Dinsha Mistree, Kim Sass Mikkelsen, Christian Schuster, Kerenssa Kay, Katherine Bersch, Jan Meyer-Sahling and Francis Fukuyama (2022) "The Global Survey of Public Servants: Core Module". Views and opinions expressed in the adaptation are the sole responsibility of the author or authors of the adaptation and are not endorsed by the Consortium partners.

All queries on this document and the Global Survey of Public Servants should be addressed to info@globalsurveyofpublicservants.org

SUMMARY OF THE TRAINING MODULE

The Global Survey of Public Servants (GSPS) is an initiative to generate survey data from public servants in government institutions around the world. The aim of the initiative is to increase the volume, quality and coherence of survey data on public administration.

Understanding the motivations, behaviors, organizational environments and management practices of public servants through surveys is central to (1) better understand how public services and states around the world work; and, (2) help governments manage public services better. Further details, such as our approach, conceptual framework and other resources are available at www.globalsurveyofpublicservants.org.

The purpose of this document is to provide government counterparts, researchers and other stakeholders with a cover page that is not part of the GSPS common module to support and supplement the administration of a survey of public servants. By providing this additional module, GSPS hopes to provide both actionable evidence to governments for management improvements and scholarly evidence to further our understanding of how public services work.

The GSPS team are keen to promote the adoption of the other modules in surveys of government officials and stand ready to provide advice on implementation. We are also keen to receive anonymized versions of this module's data to share with the global community and are happy to facilitate the sharing of survey data and resources across teams. For further information, please contact the GSPS team at info@globalsurveyofpublicservants.org.

The GSPS Consortium propose that all surveys of public officials be preceded by an appropriate confidentiality/data protection/privacy statement and consent question. A proposed text is provided below, and this can be adapted to each country context as needed.

For the data's inclusion in the GSPS database, we suggest survey teams include the following text in their consent statement: "This survey draws questions from the Global Survey of Public Servants, which is also surveying public servants in dozens of other countries around the world. The Global Survey team includes researchers from Stanford University, University College London, Nottingham University, and the World Bank, amongst other institutions."

PROPOSAL FOR CONFIDENTIALITY/DATA PROTECTION/PRIVACY STATEMENT

In-Person Survey Enumerator states/Online survey begins with: Thank you for taking the time to complete this survey. Building a strong service starts with understanding the needs of and challenges faced by our public servants. That is what we hope to achieve through this survey. In collaboration and with support from [COUNTRY]'s [CIVIL SERVICE AGENCY] and [LOCAL PARTNER UNIVERSITY NAME], we will be surveying people from [THE ENTIRE PUBLIC ADMINISTRATION] in [COUNTRY]. The findings of this study will be used to design and implement measures to make the public service in [COUNTRY] better managed, and more effective in achieving its goals. It will also inform research on how civil services work around the world and how the challenges civil servants face can be best overcome.

This survey is being undertaken in the strictest confidence. In particular:

- a) This study is being undertaken by professional analysts who will keep your answers completely secure;
- b) No one outside the [SURVEY TEAM] including no one in government will be able to associate the individual answers you provide with you;
- c) Only fully anonymous data will be published or shared with government institutions.

So please feel free to answer honestly. For further details on how the survey data will be used, please see the [LEAD INSTITUTIONS]'s personal data privacy policy guiding this research. Your participation is voluntary and you can withdraw from the survey or skip questions at any time. If you have any questions or raise complaints about the survey, you may contact the survey team at [EMAIL ADDRESS].

Consent	Please tick here to consent to these conditions and	01 = Yes
(participation)	commence the survey.	02 = No
	Select one response only.	